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THE OFFICIAL NEWSLETTER OF THE NORTHERN CAPE PROVINCIAL TREASURY

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Front page pics from: Provincial Budget Speech, MEC's Outreach Programme and Strategic Planning Session. Full stories inside

Editor's Note

Dear Reader



I have the pleasure of presenting to you the latest quarterly edition of The Heart Beat newsletter. As the Communications Unit we are honoured to have this platform as one of the key avenues that we employ to ensure that officials get to know more about the existence of the Provincial Treasury and how it also respond to the challenges facing communities.

The year 2017, has started at a high note for us, as the rollout of the spending plan unfolds for the new financial year amid the shrinking financial resources and the stubborn economic environment. The provincial budget was cut to the bone. Read more about how the budgets are allocated to the Provincial Departments in this edition.

In this edition, we will be telling you about how Treasury continues to invest in education through its social investment programmes, how we galvanize the individuals, officials and business sector to support the campaign which is intended to change the lives of the previously disadvantaged communities.

As the Provincial Treasury, we are optimistic that our programme of support has put the Provincial Departments, Public Entities and Municipalities on a good stead hence we have seen improvements were we give support.

During this quarter, the country observed March 24 as Human Rights day, the period to remember that South Africa's freedom came at a price, that human rights should be well known, respected and to all reconfirm our commitment not in words but through actions.

As the Easter holidays draw near, we call on all of us to unite in prayers for peace, harmony, unity and prosperity in our country. Let us pray for strength and wisdom for the South African leadership so that as the country we are able to overcome the challenges we are currently faced with. May all of us believe that suffering is not the last word of our earthly experience because we believe that Jesus Christ has risen to prove that. Lastly let us travel safely on the roads, avoid drinking and driving at all costs. Be safe.

Best regards

Tebogo Ngamole (Editor)



Treasury embarks on school renovation

By: Tshidi Monethi



MEC Jack with NCPT officials and some volunteers

The MEC for Finance, Economic Development & Tourism Mac Jack committed to intervene in municipal areas that are highly affected by poverty. The small town of Hutchison which is about 16 km from Victoria West in the Pixley ka Seme district was one of the areas that benefitted from the MEC's initiative to bring change. Hutchison Primary School has been operating for the past 35 years and has a total of 130 learners from Grade R to 7.

Treasury officials heeded the call to assist with the painting of the schools asbestos-based roof. The project was done over a period of two days with the assistance of volunteers from the community who continued the painting after Treasury officials had left. The MEC, who came to the school on his birthday was elated by the acts of giving and volunteerism displayed to the small community especially the children.

There are however outstanding projects that the department has committed to deliver on in the foreseeable future. The school's toilets are currently in an extremely adverse condition which predisposes learners to diseases. The department will ensure the repair of the broken and outdated toilet water cisterns as well as provide uniform to 50 deserving learners.



Hutchison Primary school learners with some of the painting crew

A tribute to our silent hands

By: Tshidi Monethi

Wednesday 8 March is International Women's Day (IWD), an annual event held around the world to commemorate the struggle for women's rights. According to the UN this year's theme is "*Be bold for change*". This day marks a call to all and sundry to be bold for change in our workplaces, communities or local structures.

As the NCPT, we boldly bow our heads through recognition for our silent hands. These are women who ensure that our gatherings are always prepared timely, thoroughly and effortlessly. They always ensure that basics such as crockery, cutlery, drinking utensils, kitchens and boardrooms are kept clean and hygienic. They silently respond to the needs of all with fairness and kindness. These women are our food aid employees, stationed at all offices of the finance department.

The NCPT would like to salute you the unsung members of our organisation. Your contribution may seem minuscule, but it is really valued.

Thank you for making a difference in your own special and unique way. Your efforts and contributions are highly appreciated.



NCPT Food Aid Workers

Treasury goes back to the drawing board

By: Galaletsang Moncho

The Northern Cape Provincial Treasury recently held its Annual Review Session at the Mitah Seperepere Convention Centre. The purpose was to monitor progress and afford management an opportunity to review its performance against the set goals and also draft new plans of action for the 2017/18 financial year.

Leading the convergence of managers within the department during the two day strategic review session, Acting HOD, Mr Vuyisile Gumbo, urged the team to find cohesive methods to ensure that the department diligently delivers on its constitutional mandate without fail. He emphasized the importance of economic transformation by aligning ourselves with the 17 global goals set on the Sustainable Development Goals, National Developmental Plan 2030 and the African Union's Agenda 2063.



Acting HOD Mr Vuyisile Gumbo at the Strat Plan Session

Emphasizing the need to work hand in glove in order to tackle the development of the provincial economy and strengthening of municipal services, acting HOD said programmes must stop operating in silos and start working together in order to advance the agenda of developing the province.

The session was an eye opener as it encouraged management to work hard, to determine where the gaps are and whether we deliver what we promised to do. Attainment of the strategic vision of the department will definitely yield improvement in service delivery which we as Treasury are entrusted to deliver to communities.



CFO Ms. Karabelo Mojanaga at the Strat Plan Session

Treasury launches EHW Programme

By: Matu Nkati

The Northern Cape Provincial Treasury has once again shown that it is the employer of choice by launching an employee health and wellness programme in conjunction with a service provider called ICAS Southern Africa (Independent Counselling and Advisory Services).



Ms Blanche Mpiwa: Client Relationship Man: ICAS

As part of the many benefits that come with this programme, officials can now access services that include the following:

- 24 hours a day telephonic counselling with a qualified professional
- Up to 8 sessions of face-to-face counselling with a qualified professional in an area of your choice.
- *Life Management: legal and financial telephonic advice.*
- Telephonic health and medical support services
- Musculoskeletal Health support for issues such as, back pain and neck pain
- Access to the electronic e/Care service that provides a wealth of health and wellness-related information.

The programme is designed to ensure that officials are able to deal with personal challenges early and effectively. The services are available to the official at all times and are open to immediate family members as well.

Should you wish to utilise the services, kindly call the toll free number at 0800 214 773. The number is free even on cellphones or alternatively you can use the USSD code *134*905# and an ICAS consultant will call you back. The USSD code should only be used if the matter is not of an urgent nature as the turnaround time is 48hours.



NCPT officials who attended the launch

Know who we are and how we do it at De Aar Regional Office



The De Aar Regional Office team members

By: Galaletsang Moncho

Heartbeat introduces to you a diverse team of highlyexperienced professionals, with the skills and the passion to serve at the De Aar Regional Office. This team of 10 relentless members is in the drive to provide the best possible services to the Community in the Pixley Ka Seme Region.

The team is led by Mr. Khabure Rapuleng, who was appointed three years back on the 1 September 2013 after the post was left vacant by the late Ms. Jorina Vos. Mr. Rapuleng embodies what it means to be a leader, a team player and a role model of the NCPT core values.

Mr Rapuleng is supported by four Assistant Directors, Selvyn Makaleni, Sibongiseni Madyo, Romano Jacobs and Nkosinathi Jacobs, four Senior Admin Officer's, Rowena Greeff, Lauretta Stolk, Hildègard Appolis and Chantal van Rensburg as well as Ms Mavis Mema who is a Food Aid Server with their experience ranging from 2 to 30 years of service.

The services rendered by the De Aar office is enormous and team driven, which epitomizes their passion for excellence. The team is in charge of:

- Evaluating Municipal Budgets for sustainability, relevance, credibility and reliability,
- Monitor the implementation of budgets through the monthly, quarterly and mid-year reporting,
- Building capacity in municipal budgets, as well as
- Assisting National Treasury in enforcing compliance by municipalities with the MFMA.

When asked what makes them rise to challenges they face, Mr. Rapuleng said that they always work in a way that puts collective goals ahead of individual glory, because they love what they do. "Nothing beats the feeling of being continuously challenged, while still happily doing the job".

We also spoke to Ms Lauretta Stolk, the longest serving official, her long years of public service stretch as far back as 1998 when she was first appointed as Senior Provincial Clerk. She believes in always doing the right thing and treating everyone with respect and dignity.

The Northern Cape Provincial Treasury salutes them all for rendering excellent service and putting Treasury where it is today.

Goodbye to Ms Mavis Mema

By: Galaletsang Moncho

The De Aar Regional Office bid a happy retirement to a colleague, Ms. Mavis Mema who has worked for the office for 8 years as a Food Aid personnel. Her colleagues decided to contribute to throw her a farewell party in order to share with others her human side and professional persona.

Ms Mema who left Treasury at the end of February this year said she has befriended many officials during her working days at Treasury and left as a wiser and happy person with overwhelming good memories knowing that people across all spheres of government have such a lot of goodwill.

In her appreciation speech, Me Mema thanked all the staff for the party, she said it had been an honour for her to have worked for Treasury especially with the De Aar staff and wished the office to grow to become one of the best in the region. She also wished everyone well and said her piece of advice to the staff is that they should never hold grudges because they make a boring working environment. She thanked everyone for the support she received, the opportunities to learn, and the friendship she gained during her time at in the department.

Ms Mema's career started in Johannesburg years ago after finishing a course in cooking and sewing whilst she was still working as a cleaner. She later got a job at First Class cleaning services in De Aar in 1999 which opened doors for her in 2009 to work for Treasury.

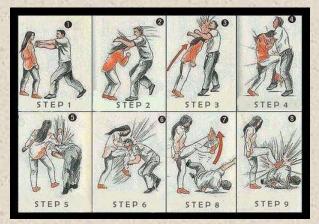
Heartbeat wishes Ma' Mavis well as she embarks on another phase of her life's journey and thank her for giving so much of herself to make Treasury a better work place.



Ms Mavis Mema.

The importance of knowing basic self-defense techniques

By: Matu Nkati



Many of us have either been a victim or know someone who has been a victim of assault through rape or physical attack. Nothing ever prepares you for when someone decides to victimise you and take your sense of safety away from you.

If you ask anyone who has had a first-hand experience of such cases they would tell you that you are often left traumatised and develop a fear of the outside world. After being a victim of a house break-in myself, I have always wondered what I would have done had I walked in on the burglar? Would I have fled? Would I have fought him off? Or would he have done harm to me at the time I had walked in on him. It is for this reason that I started researching means in which I can protect myself should I be faced with an intruder or someone who has the intention of doing harm to me.

The most effective method I have been able to find is selfdefense. Self-defense is a countermeasure that involves defending the health and well-being of oneself from harm. Self-defense classes don't only give you skills to keep you safe but give you the knowledge and confidence to live your life to the fullest in a safe manner.

Below are some of the reasons you should consider getting self-defense classes:

- Helps you stay safe
- Sharpens your reflexes
- Keeps you fit and healthy
- Reduces stress
- Improves your self-worth
- Teaches you discipline
- Improves your balance (both physically and mentally)
- Increases your awareness
- Makes you a leader
- Teaches you self-respect

The above are but a fraction of the many benefits of selfdefense. In this day and age, we are faced with incidents that may put out lives in harm's way on a day to day basis and it is time for us to stand up and learn how to defend ourselves should we encounter danger. You and your loved ones must have the freedom to feel safe and be well equipped with moves to fight off anyone who wants to do you harm. In closing I would encourage each and every one of you to consider obtaining a few basic moves to protect yourselves.

Who stole the cookie from the cookie jar?



By: Dineo Sebolai

Mmm, the question reminds me of a game that I used to play very innocently as a young girl. To be honest, the seriousness of that game remained me only at that level: a mere GAME. Thinking back, I would never have thought about just how real the question was in terms of law and order.

So what is serious about a game of stealing cookies from a jar? Is it the same as being caught jumping over the fence to take a few lemons or peaches from a neighbour's yard? What would drive someone to actually risk their lives to access someone's yard or take a cookie without permission?

Although many people might refer to the above examples as 'corruption', these do not fit the legal definition of corruption, instead they are examples of theft.

Theft is the action or crime of stealing. It is generally defined as the physical removal of an object belonging to someone else without their consent. While theft is the physical removal of an object, unlawfully so, *fraud* is commonly summarised as 'an intentional misrepresentation which causes actual prejudice or which is potentially prejudicial to another.

In an attempt to use the correct words to describe a scenario, we will soon learn that there is a difference between theft, fraud and corruption.

Corruption takes many forms. Most members of the public understand the word corruption much more broadly to include the abuse of resources, maladministration and fraud. Since the Prevention and Combating of Corrupt Activities Acts (12 of 2004) is the statute used in South Africa to define, investigate and prevent corrupt offences, the summarised definition according to the PRECCA will be considered in this regard. The offence of corruption under the PRECCA:

Corruption is the abuse of power for private gain and has the following elements:

- Someone giving (offering to give) / Someone receiving (or agreeing to receive);
- Someone in a position of power;
- Gratification
- To use their power illegally or unfairly

"Minor" transgressions like small scale theft, misuse or abuse of property, abuse of sick leave, or generally failing to comply with laws, rules and regulations can have a major effect. Tolerating such small scale transgressions often creates an environment for larger scale irregularities to take place.



Standard Bank appointed as Northern Cape Banker

The Standard Bank of South Africa, a division of First Rand Limited has emerged as the winning bidder and was subsequently appointed to manage the banking services for the Northern Cape Provincial Government.

The Banking Services and Cashflow Management directorate took us through the rigorous evaluation processes that led to the final decision of appointing the banker.

1. How did you go about publicising the tender to all relevant stakeholders?

The bidding process was conducted in accordance with Provincial Treasury Departmental Supply Chain Management Policy and process must start nine (9) months before the expiry of the existing contract. The bid specifications were reviewed and the following committees were appointed during March 2017: Specification, Functionality, Evaluation and Adjudication. The bid specifications were approved by the Specifications Committee on 14 April 2016 and the bid was advertised on 22 April 2016 and closed on 22 June 2016. A compulsory information session to explain the content and requirements of the bid was held on 6 May 2016 for all prospective bidders.

2. <u>Which banks participated in the tender process?</u>

ABSA, First National Bank, Standard Bank and Nedbank

3. What was the public's involvement in the processes leading to the appointment of the bank?

Public hearings were held in the five (5) municipal districts as follows: Namakwa, Springbok – 27 June 2016 ZF Mgcawu, Upington – 28 June 2016 John Taolo Gaetsewe, Kuruman – 29 June 2016 Frances Baard, Kimberley – 30 June 2016 Pixley Ka Seme, De Aar – 1 July 2016

4. What requirements did the banks have to adhere to/satisfy in order to be regarded as the best?

The banks were evaluated on the following criteria:

- Past Experience
- Team Capacity
- Financial Stability
- Geographical Spread/Infrastructure (footprint in the province)
- Technological Capabilities
- Corporate Social Investment Contribution
- Service Standards
- Pricing
- 6. Why was bank X identified as the preferred bidder?

Standard Bank of South Africa Limited was awarded the contract as they scored the highest points in price and BBBEE. They also contributed significantly to alleviating the socio-economic conditions of the province and their commitment to the province has been evident by future projects that were presented.

7. What will the actual role of the bank be with regard to the awarded service?

NCPG expect from its banker to provide:

- An efficient and cost effective current account administration service
- Enhanced business processes for improved efficiencies resulting in reduced costs
- Processes and controls to reduce operational risk and fraud
- A centralized banking service consisting of 15 main bank accounts and 59 sub-accounts
- A smooth phased-in implementation of the conversion from the previous banker
- The provision of appropriate skills training in all spheres of financial services and systems as required from time to time
- The ability to handle very large transaction volumes

Congratulations are in order for Standard Bank on this important appointment and we look forward to working with them to ensure both the safekeeping of the province's resources and the timeous payment of staff and service providers.



NORTHERN CAPE PROVINCIAL GOVERNMENT

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WHAT IS A BUDGET? A Budget is

- A legal document that is passed by the legislature, A key instrument for the execution of government policies, A tool that explains how much revenue is raised through different kinds of taxes, A tool that forecasts of government's expenditures and revenues for a particular financial year.

This budget represents a three year rolling spending plan, called the Medium-Term Expenditure Framework (MTEF).

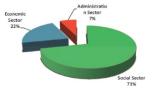
2017/18 MTEF BUDGET OVERVIEW

The 2017 MTEF budget continues to be informed by weak economic growth in the South African economy, with a downward revision to the 2017 growth forecast from 0.9 per cent at the time of the 2016 Budget down to 0.5 per cent in the Medium Term Budget Policy Statement (MTBPS). Although a moderate recovery is forecasted over the 2017 MTEF, growth is expected to remain fragile, project-ed to average 1.8 percent over the next three years, which is far less than the average growth of 5 per-cent expressions the 2008 crisis. experienced before the 2008 crisis

Figure 3: Provincial Spending

A subdued economic growth implies the same for tax revenue and therefore, changes in the 2017 MTEF reflect both fiscal consolidation and additions to alle-viate certain pressures in the Province.

Conditional grants have also not been spared from government's overall fiscal consolidation stance, this well as those that reductions to these dramatic stance, that set well as those that have an above average growth so as to ensure that reductions to these grants does not affect service delivery.



The largest slice of spending goes to Social Services Sector which provides health care services to the people of the Province, investing in education system and social development. This accounts for total spending amounting of **R11.481 billion** for the 2017/18 financial year.

Economic Sector's spending totals to R3.464 billion in 2017/18 financial year. This accounts for 22 percent of the total provincial spending.

Administration and Governance Sector totals to R1.119 million in 2017/18 financial year. This accounts for 7 percent of the total provincial spending.

2017/18 Financial Year Proposed Spending. The total of 71 percent of provincial spending or R11.481 billion has been allocated to the Social Services Sector, of which:

- Education: Total spending amounts to R5.858 billion in 2017/18 financial year or 51 percent of the total budget
- Health: Total spending amount to R4.434 billion or 39 percent of the total budget in 2017/18 financial vear
- Social Development: Total spending amounts to R818.612 million or 7 percent of the total budg-et in 2017/18 financial year.
- Sport, Arts and Culture: Total spending amounts to R371.088 million or 3 percent of the total budget in 2017/18 financial year.

The budget seeks to improve efficiency and effectiveness in spending within available provincial resources. In order to stimulate economic activity and to supplement the ever-dwindling equitable share it will become more important for the Province to look at own revenue collection measures, which remains an essential source of provincial funding. The Province will have to find extra-ordinary means to optimise collection on existing sources as well as exploring new sources of own revenue.

The following are the carry-through provincial priorities funded in the 2016 adjustment budget:

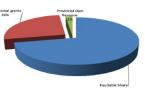
- R10.2 million over the MTEF for Youth Development Programme
- R10.1 million over the MTEF for operational costs for secure centres (De Aar and Upington).
- R5.6 million for Northern Cape Economic Development Trade and Investment Promotion Agency (NCEDA), R4.8 million over the MTEF for Liquor Board, R0.506 million for Gambling Board, R0.472 million for Northern Cape Tourism Authority (NCTA).

WHERE DOES THE MONEY COME FROM AND WHERE DOES IT GO TO?

Figure 1: Provincial Revenue

The budget framework consists of equitable share, conditional grants and provincial own collected revenue.

Other Sectors: Total budget for the other combined sectors total to R4.583 billion or 28 percent of the total budget for 2017/18 financial year.



Summary of Expenditure per Department

Table 2: Summary of Provincial Payments by Sec

R '000	Revised Estimate	Medium-term estimates			Annual percentage growth			
	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20	
Social Sector	11 341 699	11 481 440	11 980 725	12 701 090	1%	4%	6%	
Education	5 574 233	5 857 847	6 139 972	6 496 564	5%	5%	6%	
Health	4 663 027	4 433 893	4 614 994	4 933 205	-5%	4%	7%	
Social Development	756 899	818 612	854 006	903 446	8%	4%	6%	
Sport, Arts and Culture	347 540	371 088	371 753	367 875	7%	0%	-1%	
Economic Sector	3 270 771	3 464 014	3 633 495	3 735 818	6%	5%	3%	
Economic Development	296 818	296 518	312 385	330 503	0%	5%	6%	
Roads and Public Works	1 561 345	1 683 768	1 752 139	1 868 637	8%	4%	7%	
Co-Operative Governance, Human Settlement and								
Traditional Affairs	715 876	725 432	766 377	809 098	1%	6%	6%	
Agriculture, Land Reform and Rural Development	555 055	609 304	646 642	562 582	10%	6%	-13%	
Environment and Nature Conservation	141 677	148 991	155 953	164 998	5%	5%	6%	
Administration Sector	1 084 707	1 119 168	1 095 759	1 159 204	3%	-2%	6%	
Office of the Premier	227 811	236 119	234 831	248 451	4%	-1%	6%	
Provincial Legislature	198 772	194 971	188 267	199 186	-2%	-3%	6%	
Provincial Treasury	281 848	299 179	264 732	280 085	6%	-12%	6%	
Transport, Safety and Liaison	376 276	388 899	407 930	431 482	3%	5%	6%	
Total provincial payments	15 697 176	16 064 622	16 709 979	17 596 112	4%	9%	10%	

DO WE SPEND THE PROVINCIAL BUDGET BY ECONOMIC CLASSIFICATION

What is economic classification? "Current Payments" - means any payments made by a provincial department in respect of the oper-ational requirements of a department, and includes, amongst others, compensation of employees, goods and services, interest, rental of immovable properties.

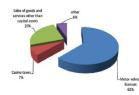
"Transfers and subsidies" - means any payments made by a provincial department to another organ of state or any other person in respect of which that department does not receive anything of similar value directly in return.

"Payments for capital assets" - means any payments made by a provincial department for assets that can be used continuously or repeatedly in production for more than one year. Table 1: Total Provincial Revenue

R'000	Revised Estimate	Medium-term estimates			
	2016/17	2017/18	2018/19	2019/20	
Tranfer receipts from National	14 677 197	16 009 235	16 728 678	17 779 162	
Equitable Share	10 862 660	11 719 982	12 501 132	13 418 118	
Conditional grants	3 814 537	4 289 253	4 227 546	4 361 044	
Provincial Own Revenue	337 637	339 830	360 538	381 968	
Total Provincial receipts	15 014 834	16 349 065	17 089 216	18 161 130	
Tax receipts	207 107	243 000	258 153	273 805	
Casino taxes	22 762	25 036	26 513	28 051	
Horse racing taxes	2 214	1 637	1 734	1 835	
Liquor licences	3 839	4 327	4 582	4 848	
Motor vehicle licences	178 292	212 000	225 324	239 071	
Non-Tax Receipts	119 642	87 616	92 664	97 889	
Sales of goods and services other than capital assets	82 662	83 039	87 825	92 815	
Fines, penalties and forfeits	3 251	3 531	3 731	3 903	
Interest, dividends and rent on land	33 729	1 046	1 108	1 171	
Transfers received	-	-	-	-	
Sales of capital assets	4 232	3 271	3 465	3 666	
Transactions in financial assets and liabilities	6 656	5 943	6 256	6 608	
Total provincial own receipts	337 637	339 830	360 538	381 968	

A total of 98 percent of the budget comes from national government and 2 percent accounts for the rovincial own revenue Figure 2: Composition of Prov ncial Own Revenue

The major contributors to the provincial own revenue are: Motor vehicle licences which contribute 62 percent and sales of other goods and services which accounts for 25 percent of the total provincial own revenue.



BUDGET AGGREGATES

- The 2017 MTEF budget provides for total expenditure of R16.1 billion in 2017/18 rising to R16.7 billion and R17.5 billion in 2018/19 and 2019/20 financial years respectively.
- Conditional grants also increase from R4.2 billion in 2017/18 and rise to R4.3 billion in the outer year of the MTEF.
- The receipts increase from R16.3 billion in 2017/18 and rising to R17.1 billion and R18.1 billion in the 2018/19 and 2019/20 financial years respectively.

PROVINCIAL SPENDING

The provincial government's receipts amounts to R16.363 billion in 2017/18. Total payments amounts to R16.065 billion, which is divided into several categories as shown in Chart 3.

ments and astimutes by assessing date

R '000	Resised Es	stimate	Medium-term estimates					
	2016/17	% of Budget	2017/18	% of Budget	2018/19	% of Budget	2019/20	% of Budget
Current Payments	12 547 730	80%	12 864 183	80%	13 696 881	82%	14 467 641	82%
Compensation of employees	8 541 894	54%	9 036 586	56%	9 666 387	58%	10 255 322	58%
Goods and services	4 002 167	25%	3 824 127	24%	4 030 476	24%	4 212 300	24%
Other	3 669	0%	3 469	0%	18	0%	19	0%
Transfers and subsidies to:	1 644 499	10%	1 664 785	10%	1 676 474	10%	1 761 318	10%
Provinces and municipalities Departmental agencies and	160 617	1%	138 416	1%	121 982	1%	112 737	1%
accounts	132 841	1%	126 592	1%	129 176	1%	134 983	1%
Universities and technikons Public corporations and private	2 543	0%	3 122	0%	3 232	0%	3 225	0%
enterprises	90 061	1%	91 489	1%	97 306	1%	103 083	1%
Non-profit institutions	738 097	5%	819 868	5%	814 072	5%	866 103	5%
Households	520 340	3%	485 298	3%	510 705	3%	541 187	3%
Payments for capital assets	1 504 888	10%	1 535 655	10%	1 336 624	8%	1 367 153	8%
Buildings and other fixed structures	1 189 609	8%	1 273 759	8%	1 033 766	6%	1 020 213	6%
Machinery and equipment	287 345	2%	245 625	2%	289 277	2%	332 599	2%
Heritage assets	-		-		-		-	
Specialised military assets	-		-		1		1	
Biological assets	923	0%	-				-	
Land and sub-soil assets Software and other intangible	-							
assets	27 011	0%	16 271	0%	13 580	0%	14 340	0%
Payments for financial assets	59	-	-0	-	-	-		-
Total economic classification	15 697 176	100%	16 064 622	100%	16 709 979	100%	17 596 112	100%

Total allocated budget in 2017/18: R16.065 billion

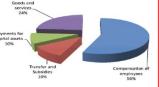
Compensation of employees account for 56 percent of Figure 4: Allocation by major spending items the total allocated budget.

Goods and services share 24 percent of the total allo-

Transfers and subsidies represent 10 percent of the capital and total allocation

Capital spending accounts for 10 percent of the total

spending



Event Gallery



Corporate Support Services officials at Hutchison Primary School during the MEC's Outreach Programme



Northern Cape Provincial Budget Speech 2017

Event Gallery



NCPT officials on Valentine's Day and Power Monday







People on the Move



Rulani Chauke ASD: Norms and Standards (New Appointee)



Neo Morakile ASD: Provincial SCM (New Appointee)



Raneo Leseo ASD: Norms and Standards (New Appointee)



Malindi Khosa ASD: Organisational Efficiency (New Appointee)



Siphiwe Sekhabisa Senior Internal Auditor (Promotion)



Reamogetse Mmoiemang ASD: Norms and Standards (Promotion)



Refilwe Molelekwa Asset Control Officer (Promotion)